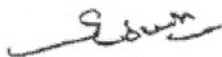


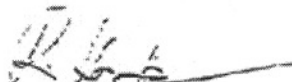
... evaluation should not be entrusted to consultants. They can at best be helping a Tender Committee in an advisory capacity or assist the Appraisal Committee.

7.4 If the RFP is not specific about assigning of marks to certain sub-criteria, the assignment of marks for such criteria should be done before the tenders are opened, then got approved by the competent authority and kept in a sealed cover so that no tampering of marks or interpretation of sub-criteria can be done subsequently.

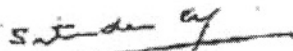
7.5 The Tender Committee's recommendations should be unanimous. If there is any dissenting note from any member, other members can record their views on the dissenting note and the accepting authority should be the ultimate authority to give a final verdict on the Tender Committee recommendations. Constituting further committees to deliberate on such dissenting notes is not a good practice.



(E. Sreedharan)
Managing Director
Delhi Metro Rail Corporation



(R. Sivadasan)
Financial Commissioner,
Ministry of Railways



(Satendra Singh)
Director General
Directorate General of Civil Aviation

Date: 7th January, 2006