

Condition	GMR-Fraport	Reliance-MICA	DS-FMG	Mac-ADP	Remarks
Airport Operator in the development process, date of opening.					
4.2.2 Development experience on existing highly regarded terminals worldwide.	Score: 4.5	Score: 3	Score: 4 Assessment: Rated as medium to high.	Score: 5	Given the scale of Munich airport the marks awarded to DS appear to be low, especially when compared to marks for ASA where MICA is rated 119.
4.2.3 Commercially successful terminals (retail)	Score: 4.5	Score: 2.5	Score: 4 Assessment: Rated as medium to high.	Score: 3 Assessment: Assessed as medium based on to lack of information.	In view of the commercial success of the Munich Airport and consultancy provided by the AO to other airports a discount in marks does not appear warranted for DS Group. Similarly, a low mark for the Mac Group of '3' appears to be on the lower side since the market information convey a high performance for airports under their control especially when compared to the marks of ASA whose airport is at 119. Market information should be available and may be considered.
4.2.4 Demonstrated experience in terminal incremental development.	Score: 5	Score: 4	Score: 3 Assessment: Rated as medium.	Score: 3 Assessment: Assessed as medium based on lack of information provided.	The low marks for the DS group is not clear especially in view of the scale of the Munich Airport and when compared to MICA.
4.2.5 Experience in	Score: 5	Score: 3.5	Score: 4 Assessment: Rated as	Score: 3 Assessment: Assessed	Given the market information available, the marks for DS and